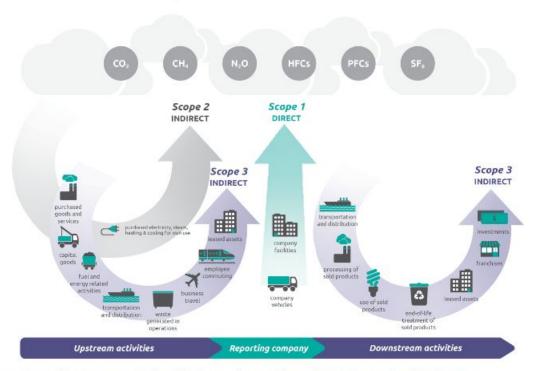
Brown will reduce CO2e emissions 75% below FY18 levels by 2025, and reach carbon neutrality by 2040

Scope 1 and Scope 2 Emissions Immediate Focus

Overview of GHG Protocol scopes and emissions across the value chain



Scope 1: Fuel burned on site (buildings, vehicles, etc.)

Scope 2: Electricity purchased for on site use

Scope 3: All other indirect emissions: Business travel Commuting Purchased goods and services Waste

All emissions reductions will be verified by third parties, including The Climate Registry, to ensure consistency and accuracy in reporting.

Source: WRI/WBCSD Corporate Value Chain (Scope 3) Accounting and Reporting Standard (PDF) 2, page 5.

Scope 1 - Eliminate Natural Gas - the long game



CO2 and other emissions





Burn Methane



Our future

Low grade heat sources

- chiller plants
- exhaust air
- ground source wells
- atmosphere









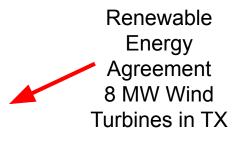


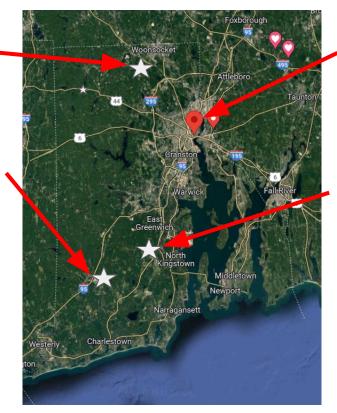
Medium temperature water

Scope 2 (electricity) - Virtual Net Metering Is Key!

Burrillville - 100% of 3.9 MW Solar Array

Richmond - 90.5% of 2.8 MW Solar Array





Brown - in beautiful Providence - offset all electric use for all campus operations

North Kingstown - 100% of 40 MW Solar Array



- Nitrogen / Phosphorus: Commitment to reduce by 25% by 2025, and 50% by 2030
- Commuting: Alternative work arrangements, EV chargers (first hour free), bus passes, shuttles, carpooling benefits
- Business Travel
- Refrigerant Procurement, Use, Handling, Disposal
- Embedded Carbon Considerations
- Waste: Clean Break move-outs, composting



Progress So Far - Scope 1 and Scope 2 Goal

